



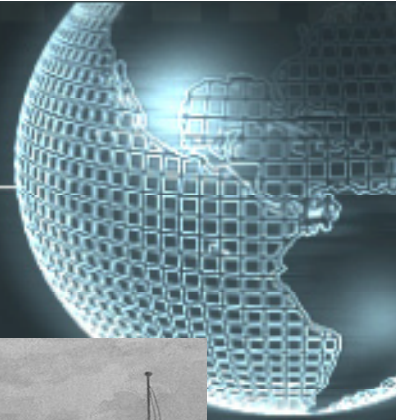
Lessons in Success A Case Study from the Singapore Police Force



Presented by:

Mr Khoo Boon Hui
President, INTERPOL

Singapore: Snapshots of the Past



Sir Stamford Raffles:
Founded Singapore in 1819

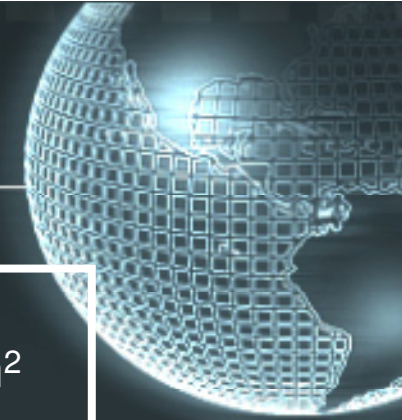


Singapore as an old fishing village

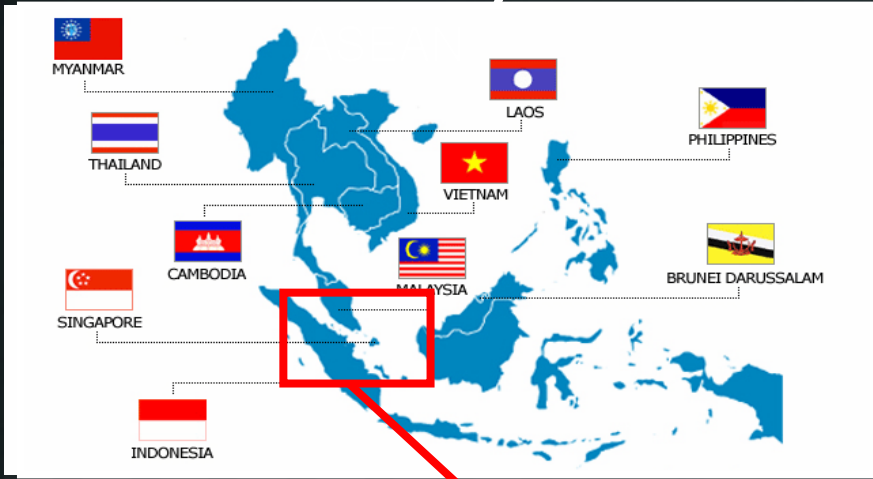


Migrant labourers

Singapore and the Region



Malaysia
Land Area: 330,000 km²
Population: 28.3 Million



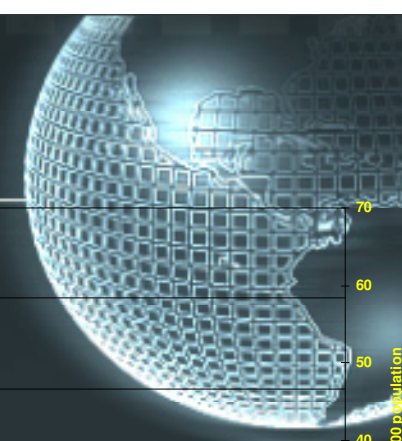
Singapore
Land Area: 710 km²
Population: 4.94 Million

**Singapore Today:
International Centre for Trade and Commerce**



Indonesia
Land Area: 1,900,000 km²
Population: 238 Million

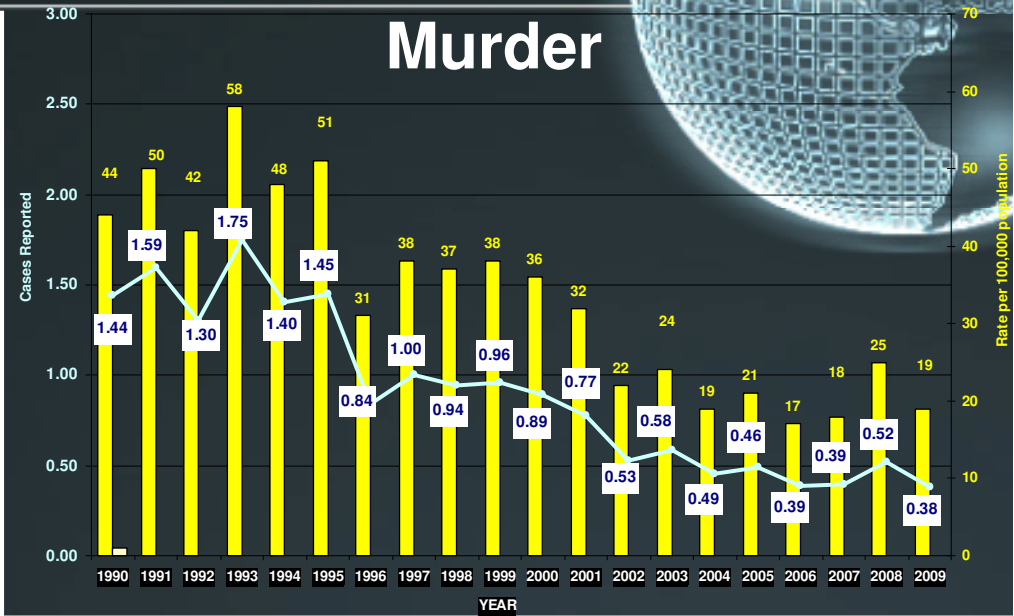
Crime Situation in Singapore



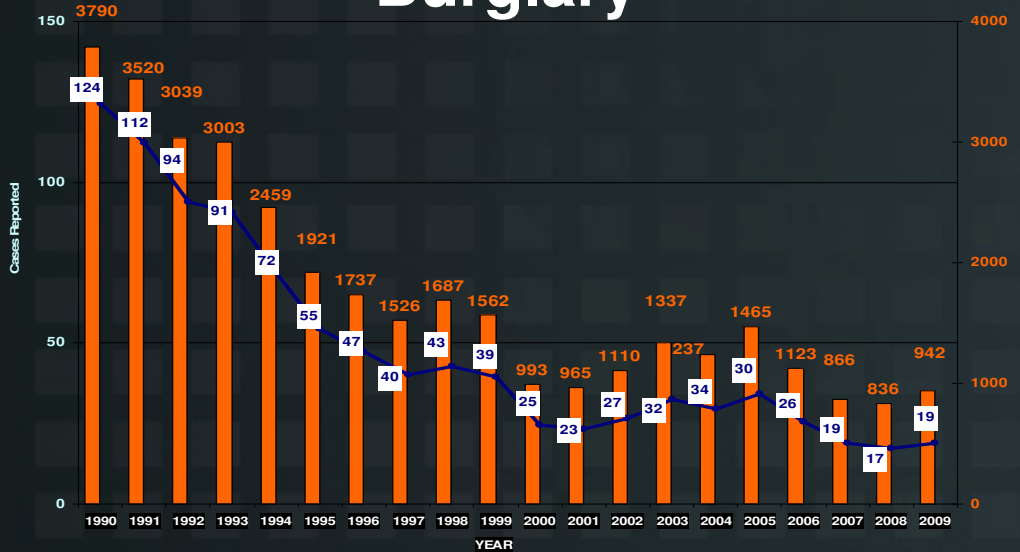
Overall Crime



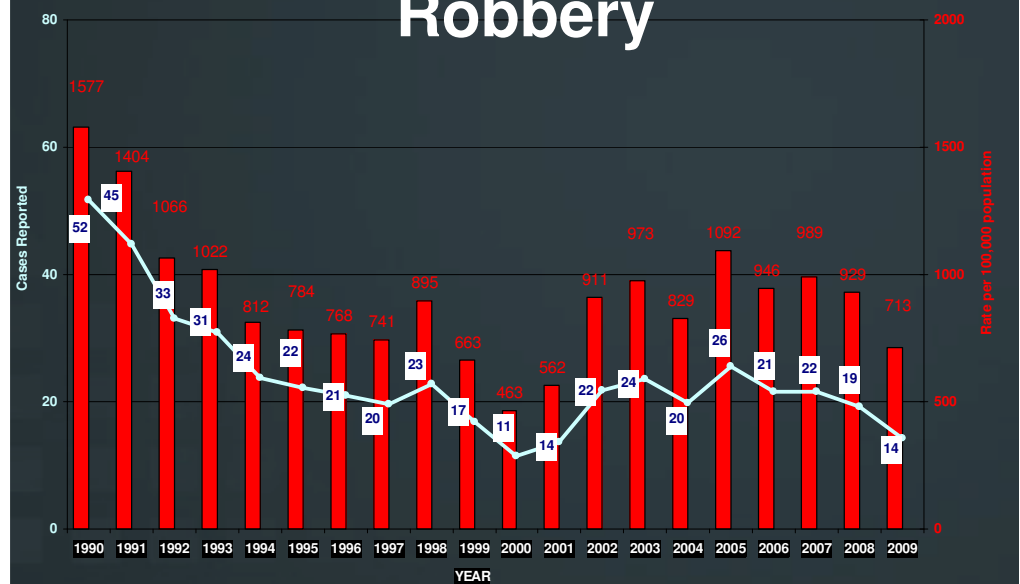
Murder



Burglary



Robbery



The story begins:

A series of violent burglaries committed by foreign nationals



House No 3.

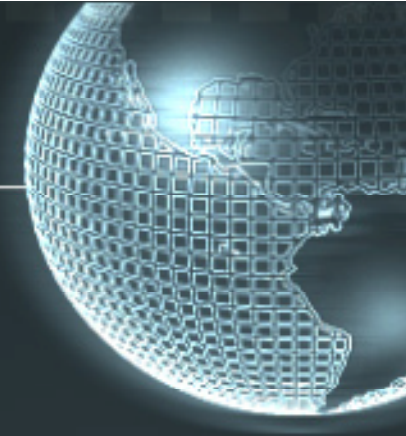


House No 10.



- **Little intelligence** on these foreign criminals
- The criminals escaped from Singapore through **legal and illegal channels**
- Singapore Police did not have any real means to track them down in **forested areas**.

Changing the Game



1) From place of refuge to place of entrapment:



Dense vegetation

2) Educating the public

The Straits Times, 28 June 1997

ST - 28 June 97

POLICE SAFETY BLITZ

Tips for safer private homes

POLICE will be distributing about 70,000 leaflets to private home owners giving them tips on how to security measures.

Among the main weak points in many of these break-ins were:

- Low fences which made it easy for intruders to climb over.
- No spotlights to illuminate the compound.
- The lack of alarm systems, faulty alarms or alarms which were not turned on.
- Poor locks on doors and windows.

Those who want a crime risk survey of their homes can call the

neighbours can also play part in keeping the estate crime-free.

"We encourage those private estates to form neighbourhood watch groups look after each others' homes. Officers from Neighbourhood Police Posts can help them organise these groups," he said.

He assured those living in private estates that the police would do everything possible to ensure their safety but advised residents needed to play a part.

"Crime prevention is a

NEWS FOCUS

Sharp rise in robberies in private estates

By David Miller

that there were still several other areas involved."

Said Mr Chua: "We will also be passing the reward notices out to

victim of a recent robbery, called on homeowners to play a bigger role in protecting their property.

Police believe that many of the

seas and contacting our police

role in protecting their property.

survey of their homes can call the

role in protecting their property.

PAGE 3

Strategic thinking

Operation Nimrod

- Maintain strategic and tactical reserves (PTU)
- Gurkha reserve had specialised jungle skills
- Vulnerabilities to plug
 - Porous border
 - Absence of system to track foreigners



Operation Nimrod (version 2.0)

- 2007: Two similar cases occurred again

- Change of Modus Operandi: Use of taxi drivers as accomplices

- But police were ahead of the game:

- Beefing up on Intel at borders and lodging houses;

- Developed forensic capabilities in 2003

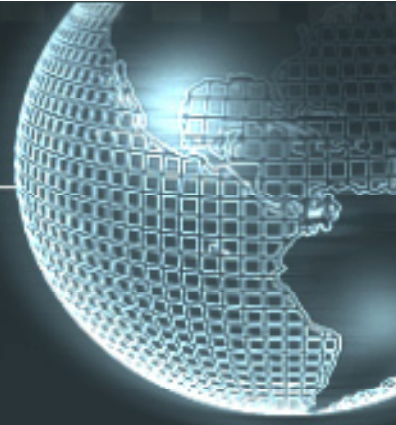
- Lessons learnt back in 1997

- Timely arrests thwarted plans for more of such housebreaking incidences



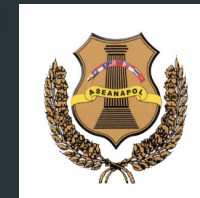
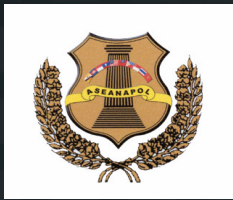
Masks and tools seized from housebreakers in 2007

Network-Policing: INTERPOL



From

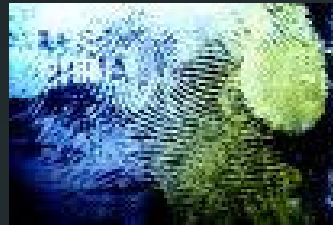
To
I-24/7



Stolen + Lost Travel Documents



Fingerprints



DNA



Child Abuse Images

INTERPOL'S DATABASES



Ballistics



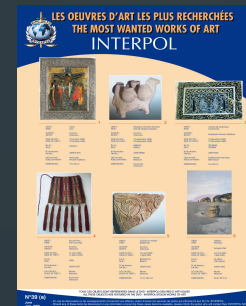
Nominals



Fugitives



Stolen Motor Vehicles

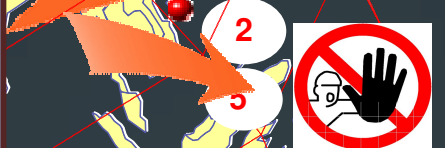
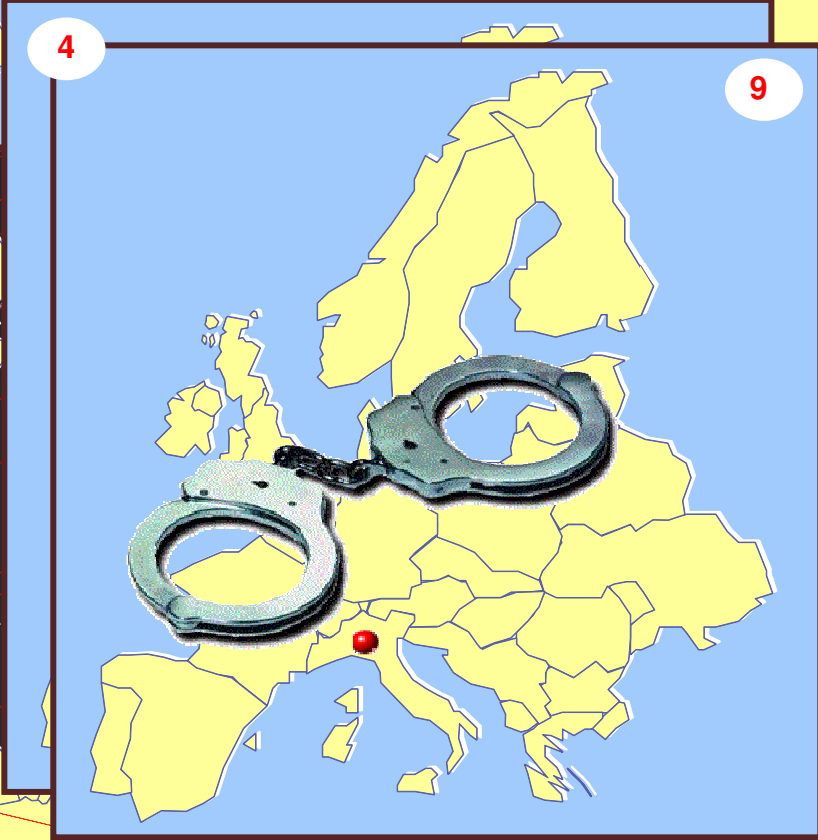
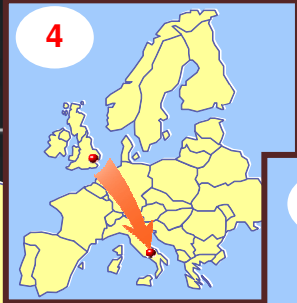


Works of Art

DUBAI GOLD ROBBERY CASE

Key Timelines — 01 / 05 November 2009

- 1 At 00h44 – 01 Nov**
Theft of gold bullion reported to IPSG-CCC from IP Abu Dhabi
- 2 At 02h44 & 03h20 – 01 Nov**
IP Hong Kong, China warned by IPSG-CCC about 3 suspects going to Hong Kong
- 3 At 15h34 – 01 Nov**
GLOBAL ALERT ISSUED IN 4 OFFICIAL LANGUAGES
- 4 At 10h11 – 02 Nov**
The 2 other suspects were detected in London with onward destination to Italy
- 5 At 10h11 – 02 Nov**
3 suspects were refused entry in Hong Kong and sent back to Dubai
- 6 At 10h11 – 02 Nov**
Reported that the Gold was sent to New York from Dubai via DHL
- 7 At 14h08 – 03 Nov**
Red Notices against 2 remaining suspects were issued in 4 languages
- 8 At 16h09 – 05 Nov**
US authorities reported the recovery of 1 Package of gold in New York
- 9 In 05 Nov**
The last 2 remaining suspects were arrested in Milan/Italy



INTERPOL

Strategic Planning Directorate



**Strategic Planning
Director**

**Strategic
Planning
(SPL)**

**Strategic
Partnerships
(SPP)**

To map out the long term plans of INTERPOL and translate them into specific broad based strategies.

Singapore: Strategic Planning



- Risk Assessment and Horizon Scanning (RAHS)
 - Anticipatory knowledge
- Risk Management
 - Differentiate between events- versus issues-triggered risks
- Scenario Planning
 - Identifies threats and opportunities

A close-up photograph of a wooden chess king piece standing on a chessboard. The piece is light-colored wood with a crown-like top and a base decorated with a wavy pattern. The chessboard is dark with light-colored squares. The lighting is dramatic, casting shadows on the board.

While we develop the strategies to win the war,

We must never forget tactics remain important to fight each battle

Thank You